

This English translation of the press release was prepared for reference purposes only and is qualified in its entirety by the original Japanese version.

January 5, 2026

Formation of a Premier Japanese Veterinary Healthcare Group through Strategic Capital Alliance between Japan Animal Care Holdings and ANCHORS

Japan Animal Care Holdings Inc. (“JPAC”), a portfolio company of funds managed by Integral Corporation and its affiliates (“Integral”) since November 29, 2024, has entered into a strategic capital alliance with ANCHORS Co., Ltd. (“ANCHORS”) through a newly established joint holding company.



ANCHORS was founded with the mission of establishing one of Japan’s largest specialized veterinary medical groups, aiming to represent Asia and drive the advancement of veterinary science. The group has achieved consistent expansion through the strategic integration of the following entities:

- **Japan Animal Specialty Medical Institute** (March 2021)
- **Vetlead** (January 2022)
- **Advanced Medical CT Center Rinpou Veterinary Hospital** (May 2022)
- **Kimata Veterinary Hospital** (November 2023)
- **North Vets** (May 2024)

This alliance synergizes JPAC, which offers a comprehensive range of primary care services as community-based general practitioners, with ANCHORS, a leader in and specialty medicine. This integration creates a preeminent veterinary group capable of delivering seamless care, from routine wellness and primary medicine to advanced referral services. JPAC and ANCHORS will honor their respective existing management while operating under a “dual-brand system” that capitalizes on their unique clinical strengths. Moving forward, the group will foster internal collaboration to catalyze the development of the veterinary industry across Japan and the broader Asian region.

Integral will continue to support the business operations and further growth of both JPAC and ANCHORS by providing its accumulated management expertise, the “i-Engine” on-site support function, and its extensive professional network. The formal name of the newly established holding company will be announced once finalized.

ANCHORS Website : <https://anchors-vet.co.jp/>

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[ANCHORS Major Facilities]



JASMINE Animal Referral Hospital
(Kanagawa prefecture)



Nara Animal Medical Center
(Nara Prefecture)



Saitama Animal Medical Center
(Saitama Prefecture)



Hamamatsu Animal Medical Center
(Shizuoka Prefecture)



North Lab
(Hokkaido)

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About Integral

Integral (Representative Director: Rejiro Yamamoto) was founded in September 2007 as an independent Japanese private equity company investing in listed and unlisted companies in Japan. “Integral” stands for “integral calculus – accumulation over time” meaning that the company will strive to establish a relationship of highest trust with the management of invested companies, and will aim to accumulate the highest wisdom over time. Integral makes equity investments from a long-range perspective through its unique “hybrid investment” approach, utilizing both principal and fund money for investment. Subsequent to investment, the company will provide optimal support in terms of management and finance through the “i-Engine” corporate value enhancement team, and will collaborate with the invested company sharing the same objectives and time horizon and seeing eye-to-eye with its management. Integral aspires to be a trusted investment fund, contributing to society through the success of invested companies.

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